



*Air Cadet League of Canada,  
British Columbia Provincial Committee  
2017/2018 Annual Report*





## 2018 BCPC AGM and TRAINING SEMINAR WEEKEND AGENDA



### FRIDAY EVENING - SEPTEMBER 28, 2018

TIME	EVENT	LOCATION
7:00 - 11:00 pm	DELEGATE AGM REGISTRATION	Ballroom (Downstairs)
7:00 - 11:00 pm	FRIDAY EVENING SOCIAL Hors d'oeuvres <b>ONLY</b> (Dinner is <b>NOT</b> provided)	Ballroom (Downstairs)

### BUSINESS CASUAL ATTIRE FOR ALL MEETINGS

(NO jeans, shorts, runners, flip flops, baseball caps, etc.)  
PRESIDENT'S DINNER - Semi Formal/Business Suit

### SATURDAY, SEPTEMBER 29, 2018 - AGM TRAINING SESSIONS

TIME / ROOM	BALLROOM	FOYER Outside Ballroom	THEATRE	SALON	COLUMBIA	IDA
6:30 - 8:00 am	BUFFET BREAKFAST					
7:00 - 7:30 am		AGM REGISTRATION				
8:00 - 10:00 am			Welcome by BC President RCSU CO - Update CCFTC Update NSTC Update Financial Overview Effective Speaking Q & A			
10:00 - 10:15 am				COFFEE BREAK		
10:15 am - 11:00 am				FINANCE ACC9 Training	SOCIETY ACT CHANGES	NEW SSC INTRO How to Run Meetings ACR & AGM Overviews
11:05 am - 12:00 pm				FINANCE ACC9 Training <b>CONTINUED</b>	SCREENING & REGISTRATION Program Overview & Changes	OPERATIONAL GUIDE & DISPUTE RESOLUTION
12:00 - 1:00 pm				LUNCH		
1:05 - 2:00 pm				FINANCE GST, T3010, Budgeting, Donation Receipts, Gaming	PUBLIC RELATIONS Social Media Recruiting	OPERATIONAL GUIDE & DISPUTE RESOLUTION <i>Repeat Session</i>
2:05 - 2:50 pm				EFFECTIVE SPEAKING	DUKE OF ED PROGRAM Complementing the Cadet Program	FUNDRAISING Show Me the Money!
2:50 - 3:05 pm				COFFEE BREAK		
3:10 p.m - 4:30 pm				ROUND TABLE SESSIONS Lower Mainland Wings	ROUND TABLE SESSIONS Northern & Kootenay Wings	ROUND TABLE SESSIONS Vancouver Island & Okanagan Wings

6:00 PM - 11:00 PM PRESIDENT'S DINNER & AWARDS

BALLROOM

### SUNDAY, SEPTEMBER 30, 2018 - AGM

	THEATRE
6:30 - 7:55 am	Canadian Breakfast
8:30 am - 12:00 pm	BCPC AGM

*"Those who can, do. Those who can do more, volunteer."*

~ Author Unknown ~

**Thank you to all our Volunteers!**

**AGENDA WILL BE SUPPLIED IN THE ATTENDANCE PACKAGE**

## President's Report

Welcome to Kamloops and the 77<sup>th</sup> Annual General Meeting!

First, I wish to convey my sincere thanks and appreciation to all members and volunteers for everything you do to insure the cadets enjoy the full benefits this program can deliver. Please accept my heartfelt gratitude for all that you do. Let's take this weekend to recognize and celebrate our volunteers.



I wish to thank the Directors of BCPC for the confidence you placed in me by electing me as your President last October. Your wisdom and guidance as we worked diligently to solve issues is very much appreciated. It has been an honour and privilege to serve. Thank you, Past Presidents Doug Slowski, Ron Rique and the Advisory Board, for all the assistance and guidance you have provided this past year. I would also like to extend a heartfelt thank you to Mr. Bob Burchinshaw. Bob has been the BCPC's Honours and Awards Committee Chairperson as well as our advisor on our Policy and Procedures Manual. Bob has decided to step down from these positions after his involvement in the BCPC for 30+ years.

We have been able to keep the SSC Cadet Assessment at \$100 again this year. I would like to thank our Treasurer, Mrs. Adele Vos and her predecessor, Mr. Jack Henwood, for being able to keep the SSC Cadet Assessment at the current rate for over 10 years. Having said that, we know that the National Air Cadet League assessment to the Provincial Committees will increase for the 2019-2020 training year. At this time we do not know what that increase will be, but that increase will impact our budget and an increase in SSC assessments may be imminent. The National League continues to work diligently towards negotiated and prompt resolutions to CRA requests. This is affecting many areas of how we do business going forward. You will be hearing about the processes in the various discussions throughout the weekend.

The National Screening and Registration process is well underway. I would like to thank Ilona Turra for holding the video conference training sessions throughout this past year. There will be training on Screening and Registration on Saturday morning.

The DND Renewal Process is now complete. Yes, there have been challenges as individuals learn and become familiar with their new roles. With this new process there have been several Community Coordinating Committee (CCC) meetings held throughout the Province. The CCC meetings have created a "community" with the other elements (Army and Navy). The positive outcome of these meetings has been the sharing of best practices as well as resources which better the Cadet program as a whole. Thank you to all that have and continue to participate in the CCC meetings.

I had the privilege to participate in the Regional Cadet Advisory Group (RCAG) this past year. The RCAG is a tri-service board that meets to discuss issues that impact the Cadet program as a whole. One of those issues is distressed or "red flagged" squadrons/corps. Squadrons and/or Corps become distressed for various reasons such as:

- Lack of adult staff,
- Low cadet retention,
- Dysfunctional and non-existent Squadron Sponsoring Committees.

There is an ongoing strategy for identifying and analyzing the root causes of these conditions. Recommendations for addressing these issues are continually being discussed, jointly developed and implemented with our DND and other League partners. Unfortunately, 2018 saw the closure of 904 Kootenai Squadron in Creston. This squadron had neither officers nor an SSC to support the cadets. We worked with our DND partners to provide those cadets the opportunity to continue their cadet careers with the Army Cadet Corps located in Creston.

Although the closing of 904 Squadron was a very somber task, we are very happy with the continued growth of the Air Cadet program in British Columbia. BC represented 38% of the national cadet growth. I'm pleased to report that 278 Cormorant Squadron received their Certificate of Incorporation in July. 278 Cormorant SSC branched off from 819 Skyhawk Squadron in North Delta. Thank you to the unwavering parents of 278 as well as Mrs. Gail Elgert and Mr. Thomas George on the creation of this new Society and Squadron.

Thanks to your combined efforts, the Air Cadet League in British Columbia is vibrant, alive, and growing in our numbers. We are making a difference in our communities and our success is the envy of many Provincial Committees

A review of our Policy and Procedures Manual (PPM) is underway. One of the notable updates is the amended Travel and Expense policy. We have updated this policy to align with the National Air Cadet League Travel and Expense Policy as well as CRA guidelines. I would like to thank Mrs. Adele Vos for spearheading this policy change.

The Affiliation Agreement process is well underway at the National/Provincial level. The Affiliation Agreement will be an important element for the Air Cadet League to ensure that all levels of our organization continue to be effective in governing and delivering our mandate to cadets across Canada. The Affiliation Agreements between the BCPC and the SSCs will be taking place over the next couple of years.

I urge all SSCs to meet regularly with your Squadron Officers. The success of a squadron is based on open-mindedness and communication. Work with our DND partners to ensure that you utilize all discretionary training funds available to your Squadron through the Regional Cadet Support Unit (RCSU).

Communication is key to ensure important deadlines are met throughout the cadet year. Some of the important timelines that will be different this year are the application dates for National Summer Training Courses (NSTC). The decision at the National level to move the date up for notifying Squadrons and cadets on the NSTC selections has affected our Provincial timelines. The deadline for NSTC applications to arrive at the BCPC office will be Saturday, December 1, 2018. NSTC Applications that arrive after the deadline will neither be accepted nor processed.



Remember to utilize the resources that are available to you. The information on the website is being updated on an ongoing basis. If you haven't bookmarked the website yet, do yourself a favour and mark it as one of your favourites <https://bc-aircadetleague.com/>. All the information you need can be found on our website, including: dates of events, SSC Sponsoring Committee information, Screening information, external high school credits, and the "Incoming Chair's Survival Guide".

Your BCPC League Representatives, Wing Chairpersons and Group Chairpersons are also available to you should you have questions, concerns or need guidance on policy and/or procedures. These individuals are at your disposal to help you; utilize their expertise. You can also reach out to our BCPC office at [bcpc@aircadetleague.bc.ca](mailto:bcpc@aircadetleague.bc.ca). Based on the volume of emails and calls the office receives, we ask that you seek out the answers from your League Representative first. They are here to make your job as easy as possible.

A thank you to our Military Partners. This program doesn't work effectively unless we are in constant communication.

Members of our BC Provincial Committee have put together an exciting and focused program for this weekend. Special thanks go to Mrs. Ilona Tura, Ms. Vicky Briggs, Mrs. Penny Doern, Mrs. Nancy Chapman and Mrs. Terri Hinton for all their hard work.

We hope you have an interesting and enjoyable few days, stay engaged, keep us proactive, and help us shape the future of Air Cadet League in British Columbia.

Best,

Christine

Christine Welch

President  
Air Cadet League of Canada,  
BC Provincial Committee



## **Treasurer's Report**

For the year ending August 31<sup>st</sup>, 2018

Adele Vos



Our financial statements for the period ending August 31<sup>st</sup>, 2018, from Murphy & Murphy Chartered Professional Accountants are enclosed in this report.

We ended the year with a small surplus of \$15K compared to a budgeted deficit of \$13.5K. This was mainly attributed to a reduction in travel expenses and a savings in wages with our CAO, Mrs. Ilona Turra, working part time as National Screening Manager.

For the upcoming fiscal year, we will start investing in our Aircraft Replacement Fund. The goal is to keep the "Air" in Air Cadets. Our aviation expert, Mr. John Calderwood, has determined that, in today's dollars, it will cost us approximately \$500K to replace each Cessna 182P including initial purchase price and modifications. Easily multiplying that number by our current 6 aircrafts means that we will need to come up with \$3M in today's dollars to replace them all. After discussions with the staff at RGS, it was determined that we can expect to purchase our first replacement aircraft in 2029 with the next five being replaced within 10 years after that point. At \$50K per year, we will not have saved enough to replace them by the end of their life expectancy. Enclosed with our statements is an investment schedule that outlines the amount of money we will need to set aside annually to attain our goal of \$3M.

To add to our monetary challenges, we will continue to be ineligible for the Gaming grant due to the internal restriction being placed on this fund. We did not receive the grant this year, nor was it budgeted for.

During the 2017-2018 fiscal year, we also experienced an increase in fees from the Air Cadet League of Canada from \$12.00 per cadet to \$13.00 per cadet. Their fees are currently under review and there is a distinct possibility that we can anticipate another increase in the near future.

The result of all these factors will mean we will likely have no choice but to increase the squadron assessment fees. We have kept our assessment fees at \$100 per cadet for the last 10 years and we have chosen to maintain that rate for the 2018-2019 training year, instead opting to budget for a deficit, which will result in an erosion of our current cash balance. Please be aware when planning for the 2019-2020 training year that an increase in fees is unavoidable. We expect to be able to advise all SSC's of any increase in April or May 2019, after we have prepared our budget for the 2019-2020 training year.

Also included with the financial statements is the 5-year maintenance budget for our current fleet prepared by Major Keith Stewart. This forecast indicates that we can expect to spend \$337,950 over the next 5 years with \$37,250 being spent next year compared to \$86,720 expensed this year.

For the 2018-2019 fiscal year we will be losing the revenue from DND for office space rental as they no longer require our premises. To offset this, we have received new pricing options from Blue Jeans which has significantly reduced our annual costs.

Although we do have some upcoming financial hurdles, we've been informed that, once again, BC had a 100% submission rate to National for the ACC9's. That's great news and I'd like to thank all our SSC's for their cooperation and assistance in maintaining our perfect record.

Many thanks also go to our office staff who consistently ensure that things run smoothly.

It's that time again for ACC9 reporting and we're counting on you to continue our flawless track record. You can find the ACC9 spreadsheet on the BCPC website. Please use the most current version at the beginning of each year as there may have been changes to the older version. Should you require any assistance or information, please don't hesitate to call the office.



**AIR CADET LEAGUE OF CANADA  
BRITISH COLUMBIA PROVINCIAL COMMITTEE  
FINANCIAL STATEMENTS**

Unaudited - See Notice to Reader

**AUGUST 31, 2018**



**AIR CADET LEAGUE OF CANADA**  
**BRITISH COLUMBIA PROVINCIAL COMMITTEE**

**AUGUST 31, 2018**

**CONTENTS**

	Page
<b>NOTICE TO READER</b>	1
<b>FINANCIAL STATEMENTS</b>	
Statement of Financial Position	2
Statement of Operations and Changes in Net Assets	3 - 4
Cash Flow Statement	5
Notes to Financial Statements	6 - 7

**Tsawwassen Office:**

5360 C 12 Ave,  
Delta, BC V4M 2B3  
T: 604.943.6507  
F: 604.943.6528

**White Rock Office:**

#103 - 1548 Johnston Road,  
White Rock, BC V4B 3Z8  
T: 604.536.7222  
F: 604.536.7230

**NOTICE TO READER**

On the basis of information provided by management we have compiled the statement of financial position of Air Cadet League Of Canada, British Columbia Provincial Committee, as at August 31, 2018 and the statements of operations and changes in net assets and cash flow for the year then ended. We have not performed an audit or review in respect of these financial statements and, accordingly, we express no assurance thereon. Readers are cautioned that these statements may not be appropriate for their purposes.



**Chartered Professional Accountants**

Delta, BC  
September 13, 2018

# AIR CADET LEAGUE OF CANADA

## BRITISH COLUMBIA PROVINCIAL COMMITTEE

### STATEMENT OF FINANCIAL POSITION

Unaudited - See Notice to Reader

**AS AT AUGUST 31, 2018**

	2018	2017
<b>ASSETS</b>		
<b>CURRENT</b>		
Cash - (Note 2)	\$ 248,072	\$ 272,254
Accounts receivable	861	4,878
Inventory	5,530	3,488
GST receivable	2,852	4,157
Prepaid expenses	1,025	1,921
	258,340	286,698
<b>LONG TERM</b>		
Tangible capital assets - (Note 3)	412,501	426,193
	\$ 670,841	\$ 712,891
<b>LIABILITIES</b>		
<b>CURRENT</b>		
Accounts payable	\$ 2,559	\$ 63,724
Deferred revenue	4,410	150
	6,969	63,874
	6,969	63,874
<b>NET ASSETS</b>		
Externally restricted net assets	39,981	40,415
Unrestricted net assets	623,891	608,602
<b>TOTAL NET ASSETS</b>	663,872	649,017
	\$ 670,841	\$ 712,891

**Approved on Behalf of the Board**

\_\_\_\_\_  
Director

The accompanying notes are an integral part of these financial statements.

# AIR CADET LEAGUE OF CANADA

## BRITISH COLUMBIA PROVINCIAL COMMITTEE

### STATEMENT OF OPERATIONS AND CHANGES IN NET ASSETS

Unaudited - See Notice to Reader

FOR THE YEAR ENDED AUGUST 31, 2018

	2018	Budget	2017
<b>REVENUE</b>			
Squadron assessments	\$ 416,299	\$ 424,000	\$ 409,800
Gaming Commission grant	-	-	39,000
Donations: CFTA/GPTAA	471	-	-
Donations: Legacy Garden	-	-	11,800
Donations: Other	1,829	1200	4,853
Donations: Tax receipts	12,359	5,000	11,130
Miscellaneous income	13,641	6,870	11,202
AGM registration fees	23,230	32,000	31,951
Insurance proceeds	-	-	19,000
Rental	6,527	2,800	5,678
Sales	2,802	3,000	2,916
	477,158	474,870	547,330
<b>EXPENSES</b>			
<b>ADMINISTRATION</b>			
Accounting	2,050	2,100	2,563
Amortization	13,693	13,500	13,437
Bank and credit card charges	2,410	2,300	2,249
Bluejeans video conference system	12,042	14,750	14,275
Business centre operation	16,905	16,000	16,655
Cost of sales - inventory items	4,993	3,000	2,660
Legal	25,878	25,000	23,267
Office	4,949	4,500	4,504
Office equipment repairs and maintenance	1,365	2,000	1,547
Telephone and internet	6,037	5,600	5,566
Wages and benefits	87,083	95,000	93,232
	177,405	183,750	179,955
<b>LEAGUE ACTIVITIES</b>			
Meetings	3,202	1,000	654
National AGM meetings	8,162	18,000	17,812
National assessment fee funding	55,276	55,120	55,119
Provincial AGM	46,972	52,000	51,250
SSC training/screening	562	1,000	487

The accompanying notes are an integral part of these financial statements.

**AIR CADET LEAGUE OF CANADA**  
**BRITISH COLUMBIA PROVINCIAL COMMITTEE**

**STATEMENT OF OPERATIONS AND CHANGES IN NET ASSETS**

Unaudited - See Notice to Reader

**FOR THE YEAR ENDED AUGUST 31, 2018**

	<b>2018</b>	<b>Budget</b>	<b>2017</b>
Travel	15,119	21,000	20,720
Wing travel and meetings	12,733	11,000	10,766
	<b>142,026</b>	<b>159,120</b>	<b>156,808</b>
<b>PROGRAM ACTIVITIES</b>			
Aircraft insurance	11,510	12,000	11,400
Cadet selection boards	9,695	5,500	5,402
Cessna 182 repairs and maintenance	86,720	92,100	21,090
Competitions/special events	4,399	700	639
Effective speaking program	14,203	10,500	10,566
Glider maintenance	10,063	8,100	21,081
Glider pilot training awards	2,000	4,000	3,600
Interest/aircraft replacement fund	-	-	565
Promotion and recruiting	1,873	8,300	4,888
Scholarship:continuation flying	1,500	-	500
Scholarships: other	-	-	900
Trophies and awards	475	4,300	4,258
	<b>142,438</b>	<b>145,500</b>	<b>84,889</b>
	<b>461,869</b>	<b>488,370</b>	<b>421,652</b>
<b>EXCESS OF REVENUE OVER EXPENSES</b>	15,289	\$ (13,500)	125,678
<b>UNRESTRICTED NET ASSETS, BEGINNING OF YEAR</b>	608,602		482,924
<b>UNRESTRICTED NET ASSETS, END OF YEAR</b>	\$ 623,891		\$ 608,602

The accompanying notes are an integral part of these financial statements.



# AIR CADET LEAGUE OF CANADA

## BRITISH COLUMBIA PROVINCIAL COMMITTEE

### CASH FLOW STATEMENT

Unaudited - See Notice to Reader

**AUGUST 31, 2018**

	2018	2017
<b>CASH PROVIDED BY OPERATING ACTIVITIES</b>		
Net income for the year	\$ 15,289	\$ 125,678
<b>Items not requiring an outlay of cash:</b>		
Amortization of tangible assets	13,693	13,437
	28,982	139,115
<b>CHANGES IN NON-CASH WORKING CAPITAL</b>		
Account receivable	4,017	(4,878)
GST rebate	1,305	(1,378)
Inventories	(2,042)	3,661
Prepaid expenses	896	(921)
Accounts payable and accrued charges	(61,166)	61,165
Deferred revenue	4,260	150
	(52,730)	57,799
Externally restricted net assets	(434)	(644)
<b>NET CASH PROVIDED BY OPERATING ACTIVITIES</b>	(24,182)	196,270
<b>CASH FLOWS FROM FINANCING ACTIVITIES</b>		
Repayments on bank loan	-	(41,637)
<b>CASH FROM INVESTING ACTIVITIES</b>		
Purchase of computer equipment	-	(2,070)
<b>CASH USED IN INVESTING ACTIVITIES</b>	-	(2,070)
<b>NET INCREASE IN CASH AND CASH EQUIVALENTS</b>	(24,182)	152,563
<b>NET CASH AND CASH EQUIVALENTS, beginning of year</b>	272,254	119,691
<b>NET CASH AND CASH EQUIVALENTS, end of year</b>	\$ 248,072	\$ 272,254

The accompanying notes are an integral part of these financial statements.

# AIR CADET LEAGUE OF CANADA

## BRITISH COLUMBIA PROVINCIAL COMMITTEE

### NOTES TO FINANCIAL STATEMENTS

Unaudited - See Notice to Reader

**AUGUST 31, 2018**

#### 1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

##### (a) Tangible capital Assets

Tangible capital assets are recorded at cost. Improvements and upgrades are expensed on an annual basis. Amortization is not recorded on tangible capital assets except for computers and leasehold improvements. Computers and leasehold improvements are amortized as follows:

Computers	55% declining balance method; acquisition year at one half the rate.
Leasehold improvements	10% straight line method; lease expires March 31, 2021.

#### 2. CASH

	2018	2017
RBC chequing account	\$ 1,609	\$ 1,913
RBC gaming account	282	891
RBC savings account	3,259	3,308
RBC USD chequing account	24	89
RBC Premium Investment Account	202,916	225,637
<b>RESTRICTED TRUST FUNDS</b>		
Wallace Jamieson PPS account	9,044	9,535
Stevens-Guille trust savings	23,147	23,098
Jim Campbell music savings	7,791	7,783
	\$ 248,072	\$ 272,254

The accompanying notes are an integral part of these financial statements.

**AIR CADET LEAGUE OF CANADA**  
**BRITISH COLUMBIA PROVINCIAL COMMITTEE**

**NOTES TO FINANCIAL STATEMENTS**

Unaudited - See Notice to Reader

**AUGUST 31, 2018**

**3. TANGIBLE CAPITAL ASSETS**

	<b>Cost</b>	<b>Amortization</b>	<b>Net 2018</b>	<b>Net 2017</b>
Schweizer Gliders-nominal value	\$ 1	\$ -	\$ 1	\$ 1
Cessna 182C-FCGS Acquisition	46,778	-	46,778	46,778
Cessna 182C-FTUG Acquisition	69,322	-	69,322	69,322
Cessna 182C-FTRY Acquisition	74,731	-	74,731	74,731
Cessna 182 C-FOAR Acquisition	62,438	-	62,438	62,438
Cessna 182 C-GRGS Acquisition	49,561	-	49,561	49,561
Cessna 182C-FGZR Acquisition	70,390	-	70,390	70,390
Computers	2,070	1,394	676	1,500
Leasehold improvements: office	128,680	90,076	38,604	51,472
	<b>\$ 503,971</b>	<b>\$ 91,470</b>	<b>\$ 412,501</b>	<b>\$ 426,193</b>

During 2017, a CF-HXF, 1973 Grumman AA1B airplane, was purchased from an estate by the charity for the value of \$1.00. As there was no commercial fair market value, no donation receipt was issued. It was decided that the plane was not worth refurbishing so the charity sold the plane for the value of \$1.00 during 2018.

The accompanying notes are an integral part of these financial statements.

# ACLC - BC Provincial Committee

## Statement of Operations

	2016/17 Actual	2017/18 Actual	2018/19 Budget
Cadet Effective Strength	4,104	4,240	4,252
<b>REVENUE</b>			
<b>Income</b>			
Squadron Assessments	409,800	416,300	425,200
AGM Registration Fees	31,951	23,230	24,000
CFTA/GPTAA Donations		0	0
Donations "BB Legacy Mem Garden"	11,800	0	0
Donations (Other)	4,853	1,829	1,000
Donations (Tax Receipts)	11,130	12,359	5,000
Gaming Commission Income	39,000	0	0
Insurance proceeds glider	19,000	0	0
Interest Income	715	3,132	2,500
Inventory sales	2,916	2,802	3,000
Miscellaneous Revenue (incl. Blue Jeans)	10,488	10,979	10,500
Raffel/Lottery Income	0	0	0
Rental Revenue	5,678	6,527	0
<b>TOTAL REVENUE</b>	<b>547,331</b>	<b>477,158</b>	<b>471,200</b>
<b>EXPENSE</b>			
<b>Administration Expenses</b>			
Cost of Sales	2,660	4,993	3,000
Accounting fees	2,563	2,050	2,050
Bad Debts	0	0	0
Bank/Visa/Mastercard Charges	2,249	2,410	2,400
Blue Jeans	14,275	12,042	5,000
Business Centre Operation	17,770	16,905	21,000
Legal Expense	23,267	25,878	35,000
Office Equipment Maintce & Purchase	1,547	1,365	2,000
Office Expense	3,389	4,949	5,200
Telephone/Internet	5,566	6,037	6,000
Wages & Benefits	93,234	87,083	100,000
<b>Total Administration Expenses</b>	<b>166,518</b>	<b>163,712</b>	<b>181,650</b>
<b>League Activities</b>			
Business Meetings/Meals Expense	654	3,202	3,500
Compliance/Screening	0	27	100
Travel Expense	20,720	15,119	15,000
Wing Expense	10,766	12,733	13,000
Member/SSC Training	487	535	23,600

Provincial AGM	51,250	46,972	52,000
National ACL- AGM/SAGM	17,812	8,162	18,000
National Office Funding	55,120	55,276	55,276
<b>Total League Activities</b>	<b>156,808</b>	<b>142,026</b>	<b>180,476</b>
<b>Program Activities</b>			
Glider Pilot Training Awards/Scholarships	5,500	3,500	4,000
Competition/Special Events	639	4,399	3,825
Cadet Selection Boards	5,402	9,695	10,000
Trophies & Awards	3,758	475	4,500
Effective Speaking Program	10,566	14,203	12,000
Music Competition/History Project	0	143	0
Promotion & Recruiting	4,888	1,730	3,000
Aircraft Insurance	11,400	11,510	12,500
Glider Maintenance	21,081	10,063	10,500
Cessna 182 Repairs & Maint	11,898	86,720	10,750
Flying Pogram Special Equipment	9,192	0	16,000
Aircraft Replacement Fund	565	0	50,000
<b>Total Program Activities</b>	<b>84,889</b>	<b>142,438</b>	<b>137,075</b>
<b>TOTAL EXPENSE</b>	<b>408,216</b>	<b>448,176</b>	<b>499,201</b>
<b>CASH SURPLUS (DEFICIT)</b>	<b>139,115</b>	<b>28,982</b>	<b>-28,001</b>
Less Leasehold Ammortization/Amortization	13,437	13,693	14,450
<b>SURPLUS (DEFICIT)</b>	<b>125,678</b>	<b>15,289</b>	<b>-42,451</b>





**ACLC/BC Provincial Committee**  
**Aircraft Maintenance Requirements**  
**For the fiscal years 2017/18-2021/22**

	ACL Fiscal Year					Total Cost 5 Years
	2017/18	2018/19	2019/20	2020/2021	2021/2022	
<b><u>In CAD</u></b>						
Glider Radios	-	-	2,500	-		2,500
C182 Propeller overhaul	16,500	6,000	6,000	6,000	-	34,500
Total CAD	16,500	6,000	8,500	6,000	-	37,000
<b><u>In USD</u></b>						
Glider refurbishment	6,000	9,000	6,000	6,000	3,000	30,000
Glider Transponders	5,000	15,000	10,000	5,000	5,000	40,000
C182 Engine Data Monitor upgrade	12,000					12,000
C182 Engine overhaul	39,000	-	39,000	39,000	39,000	156,000
Total USD	62,000	24,000	55,000	50,000	47,000	238,000
Exchange rate	1.40	1.40	1.40	1.40	1.40	1.40
Total USD converted to CAD	86,800	33,600	77,000	70,000	65,800	333,200
<b>Total expected annual cost in CAD</b>	103,300	39,600	85,500	76,000	65,800	370,200

**Comments:**

1. Requirement for glider radio purchase in FY 19/20 is for a spare. Current inventory serves as a spare until then.
2. C182 Propeller Overhauls are due every 6 years and are currently quoted at \$5100 CDN. (see Prop Sheet)
3. C182 propeller and engine overhauls are estimates based on current flying rates, which may vary from year to year. (see engines sheet)
4. C182 propeller and engine overhauls are estimates based on the component reaching it's full design life span. Premature failures are possible.
5. We are starting to see some efficiencies in the 2-33 SIRP. It is possible that the schedule can be advanced slightly.
6. Glider transponders are reaching the end of their usefull life and we have no more spares for the Micro Airs. We would like to start to change over the the F.U.N.K.E. Transponders.



**Air Cadet League of Canada - BC Provincial Committee**  
**Aircraft Replacement Fund Requirements**

	<b>Annual Funding</b>	<b>Total Fund</b>	<b>Number Cadets</b>	<b>Cost per Cadet</b>
2018/19	50,000	50,000	4,252	11.76
2019/20	90,000	140,000	4,337	20.75
2020/21	90,000	230,000	4,424	20.34
2021/22	90,000	320,000	4,512	19.95
2022/23	110,000	430,000	4,603	23.90
2023/24	110,000	540,000	4,695	23.43
2024/25	110,000	650,000	4,788	22.97
2025/26	130,000	780,000	4,884	26.62
2026/27	130,000	910,000	4,982	26.09
2027/28	130,000	1,040,000	5,082	25.58
2028/29	150,000	1,190,000	5,183	28.94
2029/30	150,000	1,340,000	5,287	28.37
2030/31	150,000	1,490,000	5,393	27.82
2031/32	170,000	1,660,000	5,500	30.91
2032/33	170,000	1,830,000	5,610	30.30
2033/34	170,000	2,000,000	5,723	29.71
2034/35	190,000	2,190,000	5,837	32.55
2035/36	190,000	2,380,000	5,954	31.91
2036/37	190,000	2,570,000	6,073	31.29
2037/38	215,000	2,785,000	6,194	34.71
2038/39	215,000	3,000,000	6,318	34.03
	<b>3,000,000</b>			



## Public Relations 2018

Public Relations (PR) continues to be important in the success of the Air Cadet program.

It is all about building relationships to advance promote and benefit the program. We are promoting the program to gain allies, advocates and supporters in our communities. It leads to strong community and industry partnerships, which may lead to financial support.



To foster interest in the program, BCPC participated in the Military Zone at Canada Place on Canada Day. We ran a successful booth, had a glider and colouring contest that attracted families who asked about squadrons in their area.

This year BCPC re-branded our Facebook page in order to make it easier to locate. The new name is Air Cadet League of Canada-British Columbia Provincial committee.

<https://www.facebook.com/BCProvincialCommittee/>

As well, a new twitter account has been created this summer.

***As a reminder – all squadrons remember to check who likes your page or follows your twitter feed and block any ones who are not supporters of our youth or the program.***

Cadet Squadron social media channels are administered under the auspices of the Cadet Leagues and are not considered to be official Government of Canada communications platforms and are not part of this initiative to standardize a baseline network model. Squadron accounts are not to include any of the Canada wordmark or departmental identifiers

Everyone is reminded and encouraged to use the information in the Public Relations Toolkit and the Public Relations Handbook on the National Air Cadet League Web pages. Use the following link to reach the public relations tool kit which contains many templates for your use.

<http://aircadetleague.com/for-cadets-squadrons/forms-documents/>

You can download the templates, fill in the blanks, and forward for immediate release to your news networks in your community. These templates are currently being reviewed and updated at this time to remove any reference to the cadet program being free.

Please continue to send in photos of your SSC committees and volunteers. We love to share on our social media.

Lastly, I am pleased to announce that Nikki Tellum, [nikki.bcpc@gmail.com](mailto:nikki.bcpc@gmail.com), will be stepping into the BCPC Public relations co-ordinator role. She is bringing to the role many years of experience working in a charitable organization and working with the media.

Submitted

Terri Hinton, PR Director

[TerriHinton.BCPC@shaw.ca](mailto:TerriHinton.BCPC@shaw.ca)

## 2017/2018 Vice President Report

### WORK EXPERIENCE & CAREER DEVELOPMENT.

Activities over the past year range from Cadet work experience placement, through career opportunities, volunteer time surveys, strategic planning and events for 2019. Details on each as follows...



#### *Work Experience & Career Awareness.*

This past training year has seen a move away from the 40-hour Work Experience program to concentrated group attendance at various industry events.

**November:** Air Transport Association of Canada (ATAC) Conference, Vancouver, BC.

16 Cadets from various Lower Mainland Squadrons participated.

**August:** Aerospace Industries Association Canada (AIAC), Abbotsford, BC.

Air Defense & Security Expo (ADSE) 2018. \*\*

15 Graduate Cadets from the Power Pilot Scholarship course.

Cadets attending these conferences had the opportunity to meet industry and military leaders, ask questions and explore the many opportunities that the aerospace industry has to offer.

\*\* Cadets meet with L.Gen Al Meininger, Cmdr. RCAF, and ex-Cadet Mrs. Karen McCrimmon, Parliamentary Secretary to Federal Minister of Transport, Marc Garneau.

During the ADSE Conference, the cadets received dedicated presentations on space careers from Senior Managers at MacDonald Detweiler & Associates (MDA) and SpiderTracks flight tracking systems, along with the opportunity to talk with the President & CEO, MDA Canada, Mike Greenley.

During April, we had one Cadet participate in an Airport Operations Work Experience opportunity at Pitt Meadows Regional Airport.

### *Planned Cadet attendance for the balance of 2018 & 2019.*

November 2018: ATAC Conference, Vancouver,

November 2018: HAC\*\* Conference, Vancouver

\*\* Helicopter Association of Canada.

2019: ADSE 2019 Conference & Trade Show. August 8 – 9 2019.

2019: Cadet Career Expo: October 25<sup>th</sup>, 2019 Abbotsford Tradex Facility. *Tentative.*

### *CASARA: Canadian Air Search & Rescue Association.*

Initial squadron presentations by CASARA personnel started late in the 2017/18 training year and are expected to continue throughout 2018 & 2019. The pairing of CASARA units with local Air Cadet Squadrons will provide additional opportunities for cadets to be involved in training exercises related to missing aircraft searches.

### *Volunteer Surveys:*

To determine the amount of time that SSC members put into the Cadets program, three surveys are going to be conducted from June 2018 through March 2019.

The first survey was run at the beginning of June this year, at a time when the activities for the SSC's is supposedly at the lowest level of the training year. The second and third surveys will run October/November 2018 & February/March 2019.

The results from the three surveys will provide an insight into the number of volunteer hours and a reasonable estimate of the \$ value of the time devoted to the Cadet program. This information will help in providing our military partner with the true value of your time and dedication to the program.

Please participate; every survey makes for a more accurate picture of the extent that volunteers make to the Cadet program.



## *Strategic Plan:*

The National Strategic Plan for the Air Cadet league of Canada has been finalized after many months of work by the Board of Governors; various National Committee's and head office staff.

Work can now begin on a Provincial Strategic Plan built around British Columbia's own unique challenges, vision and objectives based around the National framework.

## *Industry Liaison:*

We continue to build relationships with various aviation and related industry partners and associations to provide career and experience opportunities for Cadets within BC.

This coming year will also see a renewed effort to provide advanced education incentives with the British Columbia Institute of Technology (BCIT) - Airport Operations and Maintenance program, along with increased involvement with the BC Aviation Council (BCAC), Aerospace Industries Association of Canada (AIAC) and the Air Transport Association of Canada (ATAC).

## Planned 2018/2019 Activity.

- Continued Volunteer Surveys
- Develop province-wide local events calendar for marketing purposes.
- Strategic Plan development.
- Cadet career opportunities calendar.
- Cadet Career Fair – October 25<sup>th</sup>, 2019: Tradex Abbotsford \*\*
- CASARA/Squadron exercise initiatives.
- ADSE 2019 Cadet participation: August 8 – 9, 2019 - Abbotsford Airshow.

\*\* Province-wide ProD day.

Submitted by

Trevor Sandwell,

Vice President, Director,  
Air Cadet League of Canada  
British Columbia Provincial Committee





To say that the last year in BCPC aviation has been interesting would be a slight understatement. It has been, in many respects, a challenging and expensive year for both of the partners, BCPC and the Department of National Defense. However, due to the diligence and professionalism of the personnel who were involved, the programme kept running and will continue to do so into the foreseeable future.

When we purchased the Cessna 182P models and converted them to tow aircraft, every Airworthiness Directive and Service Bulletin was complied with and the aircraft were put into service in better than new condition. As the aircraft were flown they were all subject to regular inspections and compliance with these AD's and SB's. During one of the regular maintenance inspections by our Aircraft Maintenance Engineers at CFB Comox and in compliance with an SB, a hairline crack was found on an internal bulkhead. The other 5 aircraft were inspected and cracks were found on the same bulkhead. All 6 aircraft were immediately hangared and repairs initiated. Cessna repair kits were ordered and repairs were completed. The cost was borne by the DND in compliance with the mutual agreement between the partners. It should be noted that these cracks were common to all Cessna 182P models and that the regular inspections and adherence to due diligence resolved the issue.

Without going into too much detail, the Federal Government, through the DND, decided to adhere to the practice of requiring more than a single quote for the awarding of contracts and our multi-year partnership with ATAC was terminated and the DND was required to seek out and establish individual contracts with flying schools across the country. This caused some anguish, but was resolved in a timely fashion and we are still training pilots in Canada. However, it became clear during the process that there is a shortage of pilots, especially instructors, not only in Canada but also throughout the aviation world. This shortage is being addressed everywhere.

We suffered another setback when the management of the Nanaimo Airport sent us a notice that they could no longer support gliding at their facility. While this particular venue cannot be used, the staff at RGS immediately sought different ways to continue the gliding programme after the summer students have graduated, and several options will be considered in due time. You have the assurance that gliding will continue in British Columbia.

In conclusion, and with thanks to the diligence of the maintenance staff in Comox, our Pacific 6 fleet is airworthy and still the envy of the rest of the country. Our glider fleet has undergone several improvements and we are once again ahead of the other regions. These improvements will continue and perhaps soon we will see the conversion of our tow planes to a far more efficient diesel engine, but that remains to be seen.

John W Calderwood CD



## 2018 NATIONAL SUMMER TRAINING COURSES (NSTC)



318 Interviews were conducted throughout the Province:

- 218 interviews - Lower Mainland;
- 52 interviews - Vancouver Island;
- 35 interviews - Okanagan;
- 5 interviews - Kootenay (via BlueJeans video conferencing); and
- 8 interviews - North (via BlueJeans video conferencing).

114 National Summer Training Courses were awarded in BC as follows:

WING	Glider	Power	IACE	AAC	AM	AO	TOTAL
FRASER VALLEY	7	4	2	2	1	4	20
LOWER MAINLAND	11	10	2	3	3	1	30
GREATER VANCOUVER	11	6	3	1	1	1	23
METRO VANCOUVER	5	8	3	2	3	1	22
VANCOUVER ISLAND	8	2	0	0	0	1	11
OKANAGAN	3	1	1	1	1	1	8
NORTHERN	0	0	0	0	0	0	0
KOOTENAY	0	0	0	0	0	0	0
TOTAL Province of BC	45	31	11	9	9	9	114

National Summer Training Courses available for 2019 remains the same – Glider, Power, IACE, Advanced Aerospace, Aircraft Maintenance and Airport Operations.

- \* Please ensure your cadets are aware that the NSTC Preparation Guide, Checklist, and Calendar are available on the BCPC website under 'Cadet Resources', <https://bc-aircadetleague.com/cadet-resources>.

Information about the National Summer Training Courses, including the requirements for applications, deadlines for submissions and Review Board dates are in the Guide.

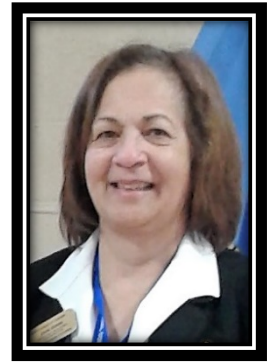
- \* **Pay particular attention to deadlines. Failure to meet deadlines will result in the NSTC application being declined.**

### Changes for 2019:

- \* Questions on 'Significant Events' will **ONLY** be administered to cadets applying for IACE.
- \* NSTC interviews will **NOT** be conducted by BlueJeans video conferencing.
- \* Deadline for NSTC applications to arrive at the BCPC office - **December 1<sup>st</sup>, 2018.**



**Effective Speaking Report  
AGM, Kamloops, BC  
September 30, 2018**



## **LOOKING BACK**

**It has been my absolute pleasure and privilege to serve as the BC Coordinator of Effective Speaking for the past five years. I have had the joy of getting to know very many Cadets and watch them grow and improve their communication skills from year to year. I thank the many, many parents, coaches, volunteers and staff who have given me such wonderful support and friendship. Without you, I could not have done this job. I thank you all for all your hard work to ensure this program is such a success.**

The Effective Speaking program is holding steady in terms of growth this year, and it is still among the most successful both in terms of raw numbers of Cadets and squadrons participating, of all the regions of Canada. Well done everyone!

### ***By the numbers***

Every year we gather data regarding the number of cadets who participate in the Effective Speaking program. We need to know if you run the program or not, and how many Cadets participate. It helps us with planning in BC, and providing resources where they are needed. Thank you to those squadrons who sent information when requested by your Wing Chair, your League rep, or by me.

#### ***Details for 2017-2018 training year***

Number of Squadrons in BC	57		
Number of Cadets in BC	4350		
Number of Squadrons participating	44	[76%]	
Number of Cadets participating	355	[8%]	[plus those in non-reporting squadrons]

### ***Provincial Competition***

This year, the Provincial Effective Speaking Competition was held on 21 April 2018 at Broadmoor Baptist Church in Richmond, BC. We are very satisfied with this venue, and have already booked it for next year, when the Provincial competition will take place on 13 April 2019.

The Wing Competition winners this year were

Vancouver Island	FCpl Yashwent Katiredy, 89 Pacific, Victoria
Okanagan	Sgt Parker Dent, 243 Ogopogo, Kelowna
Kootenay	Sgt Seth Whitehead, 581 Castlegar
Fraser Valley	FSgt Uzair Rizwan, 583 Coronation, Maple Ridge
Lower Mainland	AC Jenny Zheng, 907 Black Knights, White Rock
Greater Vancouver	Sgt Sanam Sangha, 888 Avenger, Vancouver
Metro Vancouver	AC David He, 637 Arrow, Burnaby
Northern	WO2 Shayne Campbell and FSgt Payton Hudson, 747 Unicorn, Terrace

Our Cadet Master of Ceremonies, WO1 Chloe Chan, 609 Steveston, and the volunteers from 609 Steveston SSC who acted as hosts, ensured a very successful Provincial Competition. A huge thank to all of you for a job very well done. Our videographer, Sherri Moore, has produced video clips that have been posted on the BCPC website. Thanks also to Tom Powell, who took the still photographs.

## *National Competition*

The provincial winner this year was Sgt Sanam Sangha, who was given the opportunity to speak at the National Competition in Montreal, in June.

I wish to thank Westjet for providing travel for our provincial winner and his escort to the National Competition

## **LOOKING AHEAD**

*Topics for the 2018-2019 Prepared Speech:* please note that there are 12 topics this year, one of which is the Cadet's choice.

- What is a Canadian?
- 3D printer technology -- how will it impact our future?
- Should the voting age be lowered to 16?
- How today's technology is causing gaps in communication.
- How will legalizing cannabis affect our society?
- Why should Cadets be involved in fundraising for the program?
- The positive and negative effects of advances in technology.
- How could the Cadet program fill the labour gap in the aviation industry?
- What happened to the Avro Arrow, and is it time for a new one?
- What is the importance of gender equality in today's world?
- Peer pressure amongst today's youth – fact or fiction?
- Cadet's Choice: The Cadet's Choice must fit into one of these categories: Cadet Life, Science and Technology, Aviation, Canadian History or Citizenship.

All the rules and regulations, including the current application form, are available on the Air Cadet League of Canada website at [www.aircadetleague.com](http://www.aircadetleague.com). The BC Provincial website (<http://bc-aircadetleague.com>) has a direct link to the ACL website. Please ensure your Squadron is using current information.

### *Wing Competitions in the coming training year*

Host squadrons, venues and dates for the Wing competitions in the coming year will be confirmed by our incoming BC Coordinator of Effective Speaking, Mr. Brian Niles. We thank those of you who have already volunteered to host.

We thank the BC Gaming Commission for its continued financial assistance to the Effective Speaking program. As well, a big thank you goes to all the volunteers from the Squadrons and the communities who continue to make this program a success. You are helping Cadets to acquire a valuable skill that will serve them well throughout their lives.

Congratulations to all the Cadets who participated. You are now well on your way to success in everything you do.

**As I pass the baton to your new BC Coordinator of Effective Speaking, Mr. Brian Niles, I ask you all to give him your support and cooperation. He will serve this program, and the Cadets of BC, very well, and I am happy to leave the program in good hands.**

Respectfully submitted



Joan Irvine  
August 31, 2018





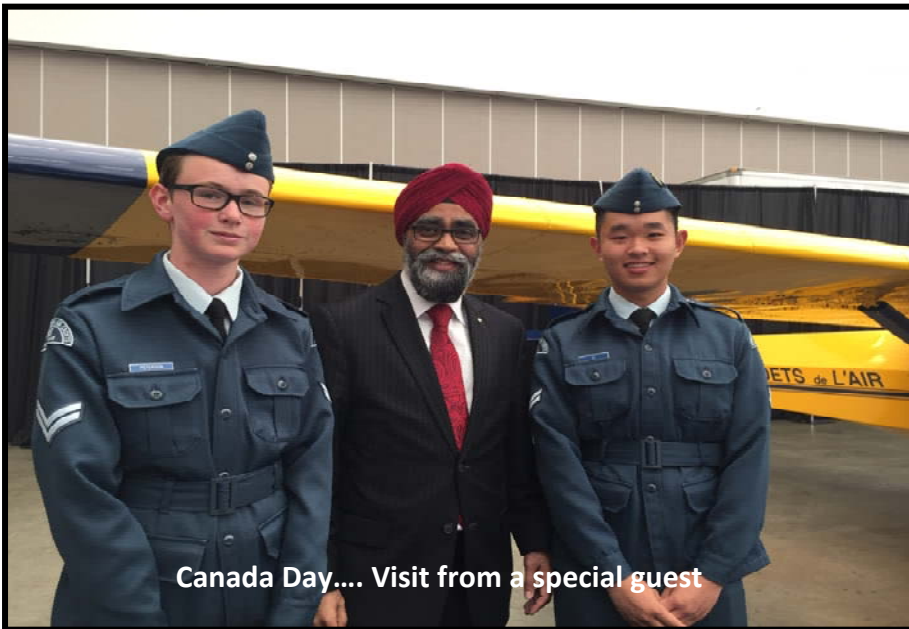


*Dedicated Volunteers*



*Dedicated Cadets*

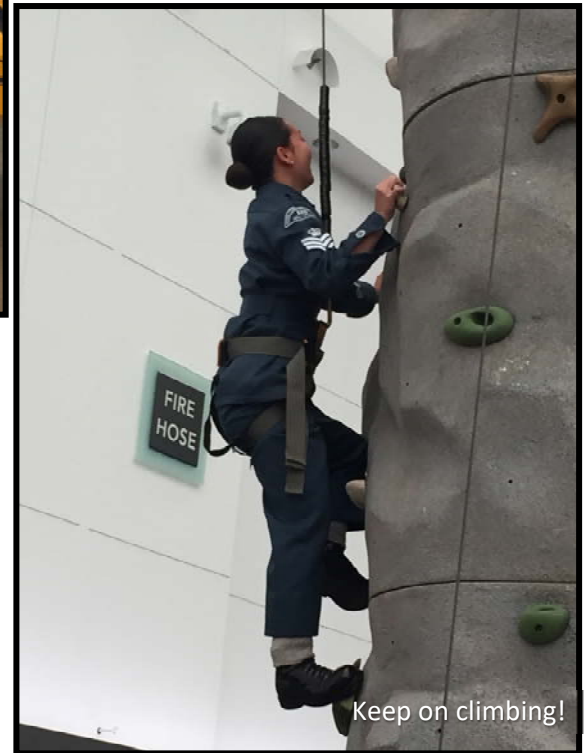




Canada Day.... Visit from a special guest



Happy Easter!



Keep on climbing!



Effective Speaking



Some of our Wonderful Volunteers!

*The Air Cadet League of Canada  
British Columbia Provincial Committee  
extends heartfelt gratitude to all of  
our volunteers for their time and  
dedication to the Air Cadet Program*

*“You make a living by what you get.  
You make a life by what you give”*

*Winston Churchill*

